



TREASURER'S REPORT

21 September 2026

I recommend that the attached report be accepted:

1. In lieu of a complete Balance Sheet, I have extracted the assets (bank accounts) and provided below:

	General Fund	Impact Fund	Total
Checking/Savings as of 31 August 2026			
0-110.0 · Centennial #681	\$ 40,242.52		\$ 40,242.52
0-111.6 · Impact Fee Acct #022		\$ 959.77	\$ 955.84
0-112.0 · Centennial MM #X11	\$ 550,985.65		\$ 550,985.65
Total Checking/Savings	\$ 591,228.17	\$ 959.77	\$ 592,187.94

2. **Cash Balances:** DOWN a net of \$139K from EOM July to EOM August (as a reminder, cash balances will be lower until FY27 tax revenues begin in mid-November)
 - a. The major deposits were \$1,372.63 (MMA interest), \$1,500.00 (GovDeals sales), and \$1,438.22 (Gusto Tax Refund)
 - b. The major payments were \$63,893.84 (Payroll), \$12,400.00 (Creel Tractor), \$6,790.02 (Credit Card), \$6,323.55 (Mere), \$2,495.33 (Workman's Comp), \$2,545.00 (LOC Renewal), \$20,652.41 (IRS Taxes and Penalties), \$11,598.84 (Rain-Flo PTO Pump), \$2,057.73 (LeeSar), \$2,505.79 (Lee County BoCC), \$4,000.00 (MES), \$1,701.00 (Bob's Top End), \$1,200.00 (JR Evans Engineering), and \$1,215.50 (Mooney Legal)
3. **Profit & Loss:** See Encl 1 for the Profit & Loss report; in my opinion, the primary areas of concern remain Pay & Benefits. Quite honestly, the P&L created by Assured Bookkeeping on 5 Sep had significant errors that I highlighted to the Owner (see Encl 2 for the details); the P&L created by the Service that was shared on 11 Sep had other errors:
 - a. It appears that \$213,195.24 in 364.9 Insurance Proceeds came from the 30 June audit finding about the 2022 Pierce Engine (for FY25, not FY26); when I ran the P&L myself on 11 and 17 Sep, it shows me \$5,575.24 (which is correct) so I am unclear how the error below occurs:

Total 361.1 Interest Earnings	\$17,222.26	\$22,477.98	(\$5,255.72)	(23.4%)
364.9 Insurance Proceeds	\$213,195.24	\$625,814.57	(\$412,619.33)	(65.9%)
366.0 Contributions	\$5,427.00		\$5,427.00	N/A
366.2 Contribution-FUN RUN	\$18,904.88	\$31,269.80	(\$12,364.92)	(39.5%)
366.4 Accessway Donations	\$15,619.44		\$15,619.44	N/A

- b. The original P&L from 5 Sep had incorrect approved budget numbers (the Service failed to post Budget Amendments 2 and 3 ... or, if they didn't know they existed, failed to ask the Chief whether any had been done and failed to ask where on our website they could be found .. instead, they stated the massive overspend in some lines), as chief explained in his 11 Sep email; the current P&L on 11 Sep confused me when I looked at the budgeted vs actual and finally realized the report doesn't show the total approved annual budget but 11/12ths pro-rated (straight-line) number that, quite honestly, is pretty meaningless to me (which is why I've always provided a comparison between the actual percentage against the 12-month budget; if the percentage of the expense lines is higher than straight-line .. the number in the top right corner of my Excel/PDF report .. those are the lines that require scrutiny by the Board).
 - c. I requested that inaccurate postings within FICA be adjusted, keeping the dollars expended in Pay & Benefits, primarily for visibility and transparency, while the Service works credits and refunds with the Florida Department of Revenue and the IRS:
 - 1) A new GLAC category was created for Unemployment Tax for the Gusto-created expenses (the Service has confirmed with the State that we are exempt from payments) and they have requested refunds
 - 2) I identified an existing GLAC (522-211 PAYROLL TAX PENALTIES) to the Service; apparently, this was created years ago for the last time mistakes were made (and I asked the Service to correct their assignment of the IRS Penalties from Debt Service to Tax Penalties for \$5,069); I was told on 9 Sep that a refund/abatement request has been filed with the IRS (and the P&L shows \$1,438.22 apparently refunded via Gusto on 27 Aug ... although I would have assumed that was a partial refund of the Unemployment Taxes, created and transmitted by Gusto rather than a payment made by the District directly to the IRS)
 - d. I still have my doubts about the usability of the monthly reports from Assured Bookkeeping but, even my P&L view indicates significant continuing concerns in Pay & Benefits
 - e. I plan on running a new P&L on Friday, so that we have most current (near month-end) report for the Final Budget Hearing
4. **Balance Sheet:** Corrections for Ending Fund Balance (as of 30 Sep 2025), as stated in the approved final FY25 audit, were finally corrected by the Service between 5-9 Sep:
- 1) During the Zoom on 17 Jul, as our Independent Auditor completed her presentation, I specifically asked the Service to create the appropriate Journal Entries to the audited bottom-line totals (since I was no longer authorized by the Board to make the entries myself)
 - 2) I stated that they should check prior year post-audit adjustments, that met the requirements of our auditor, if they weren't sure how to proceed

5. **FEMA:** No updates

Bill Fry Digitally signed by Bill Fry
Date: 2026.09.21 19:05:09
-04'00'

Treasurer
Bill.Fry@UpperCaptiveFire.org

17 September 2026

Upper Captiva Fire/Rescue District

Modified Accrual Basis

Profit and Loss Actual YTD vs Budgeted

	General Fund		Total	91.7%
	YTD Through 31 August 2026	Approved FY26 Budget	YTD \$ Over (Under) Budget	
<u>Revenue</u>				
311.0 TAX REVENUE	\$1,281,599	\$1,261,412	\$20,187	101.60%
311.9 TAXES-DISCOUNTS TAKEN	(\$39,290)	(\$40,996)	\$1,706	95.84%
334.215 STATE/FEMA GRANTS	\$65,283	\$65,283	\$0	100.00%
361.1 INTEREST EARNINGS	\$17,220	\$20,000	(\$2,780)	86.10%
364.0 PROCEEDS ON SALE OF ASSETS	\$1,500	\$0	\$1,500	
364.9 INSURANCE PROCEEDS	\$5,575	\$5,575	\$0	100.00%
366.0 CONTRIBUTIONS-Miscellaneous	\$5,427	\$0	\$5,427	0.00%
366.2 CONTRIBUTIONS-Fun Run	\$18,905	\$30,000	(\$11,095)	63.02%
366.4 ACCESSWAY DONATIONS	\$15,619	\$56,000	(\$40,381)	27.89%
366.7 GRANTS FROM BUSINESSES	\$0	\$5,000	(\$5,000)	0.00%
369.1 REFUND OF PREVIOUS YR'S EXPENDITURES	\$500	\$0	\$500	
Total Revenue	\$1,372,339	\$1,402,274	\$10,446	97.87%
361-351 BEGINNING FUND BALANCE		\$477,828		
383.00 CAPITAL LEASE PROCEEDS		\$490,000		
Total Funds Available	\$1,372,339	\$2,370,101		
<u>Expenditures</u>				
<u>Salaries & Fringe Benefits</u>				
522-120 SALARIES & WAGES	\$706,614	\$742,078	(\$35,463)	95.22%
522-210 PAYROLL TAXES PAID	\$56,460	\$59,064	(\$2,604)	95.59%
522-211 PAYROLL TAX PENALTIES	\$3,631		\$3,631	
522-21x FLORIDA & FEDERAL UNEMPLOYMENT TAX	\$12,108		\$12,108	
522-220 RETIREMENT CONTRIBUTION	\$0	\$13,280	(\$13,280)	0.00%
522-230 HEALTH, LIFE & DENTAL INSURANCE	\$29,014	\$31,520	(\$2,506)	92.05%
522-231 TEMPORARY DISABILITY INSURANCE	\$483		\$483	
522-240 WORKERS' COMP INSURANCE	\$32,008	\$32,813	(\$805)	97.55%
Sub-Total Salaries & Fringe Benefits	\$840,318	\$878,755	(\$38,437)	95.63%
<u>Operating Expenses</u>				
522-310 LEGAL & PROFESSIONAL SERVICES	\$13,359	\$20,000	(\$6,641)	66.80%
522-320 ACCOUNTING & AUDITING	\$26,481	\$19,000	\$7,481	139.37%
522.341 PROPERTY APPRAISER FEES	\$6,771	\$6,500	\$271	104.17%
522-342 TAX COLLECTOR FEES	\$26,721	\$19,000	\$7,721	140.64%

17 September 2026

Upper Captiva Fire/Rescue District

Modified Accrual Basis

Profit and Loss Actual YTD vs Budgeted

	General Fund		Total	91.7%
	YTD Through 31 August 2026	Approved FY26 Budget	YTD \$ Over (Under) Budget	
522-400 TRAVEL & PER DIEM	\$4,195	\$20,500	(\$16,305)	20.47%
522-410 COMMUNICATIONS SERV	\$2,912	\$10,000	(\$7,088)	29.12%
522-430 UTILITY SERVICES	\$15,033	\$17,080	(\$2,047)	88.01%
522-440 RENTALS	\$21,600	\$36,000	(\$14,400)	60.00%
522-450 INSURANCE	\$40,728	\$52,000	(\$11,272)	78.32%
522-460 REPAIR & MAINTENANCE	\$83,951	\$53,731	\$30,220	156.24%
522-469 ACCESS POINT MAINTENANCE	\$6,940	\$22,031	(\$15,091)	31.50%
522.491 BANK SERVICE CHARGES	\$3,871	\$4,000	(\$129)	96.77%
522.493 OTHER EXPENSES (FUN RUN)	\$2,152	\$7,000	(\$4,849)	30.74%
522.521 FUEL	\$7,263	\$0	\$7,263	
522.522 MEDICAL	\$7,914	\$8,000	(\$86)	98.93%
522.523 UNIFORMS & SUPPLIES	\$8,267	\$6,000	\$2,267	137.79%
522.526 EQUIPMENT UNDER \$5000	\$6,607		\$6,607	
522.528 PERSONAL PROTECTIVE GEAR	\$2,206	\$10,000	(\$7,794)	22.06%
522.520 OPERATING SUPPLIES-OTHER	\$59,799	\$44,000	\$15,799	135.91%
522-540 BOOKS, SUBSCRIPT & MEMBERSHIPS	\$485	\$750	(\$265)	64.65%
522-541 STATION SOFTWARE	\$10,846	\$14,160	(\$3,314)	76.59%
522.550 TRAINING & EDUCATION	\$2,063	\$2,000	\$63	103.14%
Sub-Total Operating Expenses	\$360,164	\$371,752	(\$11,588)	96.88%
Capital Outlay				
522.620 BUILDING IMPROVEMENTS	\$9,190	\$740,000	(\$730,810)	1.24%
522-640 MACHINERY & EQUIPMENT	\$90,193	\$91,100	(\$907)	99.00%
Sub-Total Capital Outlay	\$99,383	\$831,100	(\$731,717)	11.96%
Debt Service				
522.710 PRINCIPAL	\$0	\$19,933		0.00%
522.720 INTEREST EXPENSE	\$0	\$32,899		0.00%
Sub-Total Debt Service	\$0	\$52,832		0.00%
Total Expenditures	\$1,299,864	\$2,134,438	(\$702,173)	67.10%
Total Reserves		\$235,663		

Upper Captiva Fire & Rescue Service District

Notes on Budget Variance, Draft for Review

October 2025 through August 2026, Accrual Basis

This note explains the year to date variance between actual results and the budget shown in the board package. Jesse, please add or revise commentary directly in this document. The board package will be updated to match once finalized.

Expense Variance

Total expenses of \$1,299,797.47 came in \$145,359.46 over the year to date budget of \$1,154,438.01, or 112.59% of budget. The largest contributors to this overage were:

- Salaries & Wages: \$720,367.02 actual against \$668,303.13 budgeted, \$52,063.89 over budget.
- Repairs and Maintenance: \$83,950.79 actual against \$49,253.38 budgeted, \$34,697.41 over budget.
- Operating Supplies-Other: \$59,586.02 actual against \$40,333.37 budgeted, \$19,252.65 over budget.
- Payroll Taxes ER FICA/FUTA: \$69,907.48 actual against \$53,229.00 budgeted, \$16,678.48 over budget.

Budget Structure Note

The year to date budget also includes \$435,905.25 budgeted under "Unrestricted Funds-Beginning." This represents the district's beginning fund balance carried into the budget as though it were revenue for the fiscal year. Because this amount does not post as an actual transaction, it does not appear in actual results, which overstates budgeted revenue and budgeted net income relative to what ongoing operations alone could realistically achieve.

Taken together, the \$378,787.04 unfavorable variance in net income reflects both identifiable operating overages, described above, and the budget's treatment of the beginning fund balance as revenue, rather than a shortfall in ongoing operations alone.

Additional Notes

Fry's Comments: Almost everything above is WRONG

The financial reports created and forwarded on 5 Sep have numerous coding errors. They include:

Budget Amendments 2 and 3 have NOT been posted in QBO; the % numbers are mostly lower than stated above

*Salaries and Wages **ESTIMATED** being Overbudget **\$39K** on 30 Sep 2026; I identify the causes as:*

- *The **\$720,367.02** actual in the note above doesn't seem to include the (**\$17,893.97**) reduction to Wages that they did to move part of Oct 2024 payroll into FY24 for the audit (same with (**\$1,339.5** audit adjustment for FICA, I suspect, since neither adjustment were to the base GLACs)*
- *I calculate Wages as \$706,614 actual vs \$742,078 budgeted or 95.22%*

FICA & FUTA (FUTA was added to the FICA GLAC description in January 2026 but FUTA SHOULD be separate line):

- *I calculate FICA \$56,241 actual vs \$59,064 or 95.22% (we are 91.67% through the year)*
- ***\$12K +/-** in unbudgeted State and Federal Unemployment Taxes (errors caused by incorrect settings in **Gusto since January mid-month payroll**, the payroll processing service); Service is working request for refund with Florida Department of Revenue*
- ***\$5K +/-** IRS Penalties and Interest for an apparent **QuickBooks Online Payroll** failure to transfer to the IRS in mid-Jan 2026 payments to the IRS that were masked AFTER the Mar 2026 JE created by the Service to accomplish Checking Reconciliation; Service is working request for refund with IRS*

Remaining Overages in Operational Costs are usual in many lines (with many lines having well below budget spend) and we normally finish Operational Costs under 100% ... if the Chief controls his overall spending this month; he has only \$10K in remaining funds to spend

Unrestricted Funds-Beginning is a TRIM Manual requirement for “Source of Funds” in the summary ad in the News-Press each year (and included in the total budget authority for the District in the Total Approved Budget at the Final Budget Hearing each year); it has to be included in the Modified Accrual P&L and has been since at least FY14 in budgets, P&Ls and audits; recommend that you ignore EVERYTHING in the Budget Structure Note

The financial reports created and forwarded on 11 Sep without any Notes on Budget Variances or Service Comments:

*The Service made **significant** corrections from the previous week’s report, specifically in:*

- *Posted Budget Amendments 2 and 3*
- *Cleared multiple aged checking account entries that haven’t cleared after many months (or had ANY bank status) that would indicate either duplicate payment entries, lost payments not previously voided ,or other unknown reasons*
- *Corrected FICA, creating a new line for FL Unemployment (and transferring the overpayments from FICA)*
- *Corrected Debt Service/Interest, using an existing GLAC for IRS Penalties, as well as posting an apparent partial refund from Gusto on 28 Aug, reducing the total charged (still awaiting additional refunds the Service is working)*
- *Corrected the Balance Sheet, posting adjustments identified in the 30 Jun 2026 audit of FY25, as discussed during the Auditor Presentation at the 17 July monthly meeting*

*But the new P&L shows **NEW** apparent coding errors. They include:*

- ***Insurance Proceeds*** increased \$208,084.86, caused by an apparently incorrect date on the JE (this should have been a 30 Sep 2025 date for FY25, based on a directed Auditor requirement to show the full insurance proceeds from totaling the 2020 Pierce Engine/Pumper (we originally only recorded the net payment, after lease payoff))
- ***522.60 Capital Outlay:*** *It appears that the PTO Pump was applied to the “header” line rather than the specific budgeted line at 522.640 Equipment and Machinery*
- ***Debt Service/Principal:*** *The same \$208,084.86 loan payoff would be a charge to Debt Principal*
 - o *Not sure but it appears that they recorded a lower principal amount of \$207,620*
 - o *Possible that the difference should have been applied as a Debt/Interest expense (to make the total match the added insurance proceeds?)*
 - o *Really doesn’t matter since all of the transactions impact FY26 P&L are wrong*
- ***Insurance Proceeds and Debt Service/Principal*** *were correct when I re-ran the P&L myself on 17 Sep, after house closing.*