



Fiscal Year 2024 Budget

16 August 2023



Questions for Commissioners

- How much do you want to add to Pay & Benefits? **For what?**
 - A different Fire Chief and/or Assistant Fire Chief? **How much? Starting when?**
 - Bigger or smaller raises? **How much?**
 - More specifically trained FFs for Patient Evac, MERT, etc. on each shift?
- How much do you want to add to Operations? **For what?**
- How much do you want to add to Capital? **For what?**
 - Buy a 2d new garage? **How much?**
 - Buy a 2d new fire truck? **How much?**
 - Buy a new boat? What missions (crew, fire, MERT, evac, other)? **How much?**
 - Buy a 3d Utility Vehicle (UTV)? **How much?**
 - Buy something else? **How much?**

Does it even matter at this point, until decisions are made to hire or buy, when you're guessing anyway? Neither the Chief nor I know!



Commissioner Byrnes' FY24 Proposals

No Response to the Questions from Last Month

At 21 July meeting, he agreed multiple times to what Commissioner Filipczak stated as his position (so the same 3 concerns ... not completely clear at this point)? Also asked:

- Is it legal for this board to defy the will of the voters and set the final year of the Special Assessment below the maximum that was approved in 2014?
- Do we need to talk with our attorney on why it takes a unanimous vote to approve max millage?

Votes:

- Voted for 3.75 mils as the Tentative Millage Rate (failed 4-1); required unanimous vote to approve
- Voted for 3.2 mils as the Tentative Millage Rate (failed 2-3)
- Voted to impose the full Special Assessment of \$447,400 (passed 4-1)
- Voted for 3.15 mils as the Tentative Millage Rate (passed 4-1)

His proposed changes (if any) for today's discussions were **completely unknown** at the time this presentation was finalized and posted to the District's website

- ✓ Either he couldn't identify them between 21 July's meeting (when I asked all of the Commissioners to start talking with Chief Cottrell about their concerns and suggested changes) and 7 August (**not even sure that he has met with Chief Cottrell over the last 2-1/2 weeks**)
- ✓ OR maybe he just plans to agree with Commissioner Filipczak's every comment

Not sure of the rest of the island's viewpoint but it doesn't seem to me that he is focused on Service to the Island, the District, our firefighters, or Island Taxpayers



Commissioner Filipczak's FY24 Proposals

No Response to the Questions from Last Month

21 July meeting had 3 questions and/or concerns:

- Why no proposed budget for a Full-Time Chief?
- Why no proposed budget for a 2d Boat?
- Why no proposed capital budget?

Votes:

- Voted against 3.75 mils as the Tentative Millage Rate (failed 4-1); required unanimous vote to approve
- Voted for 3.2 mils as the Tentative Millage Rate (failed 2-3)
- Voted to impose the full Special Assessment of \$447,400 (passed 4-1)
- Voted for 3.15 mils as the Tentative Millage Rate (passed 4-1)

His proposed changes (if any) for today's discussions were **completely unknown** at the time this presentation was finalized and posted to the District's website

- ✓ Did he find the time to meet with Chief Cottrell between 21 July's meeting and today?
- ✓ Did he identify proposed changes and discuss them with Chief Cottrell before today?
- ✓ Does he only have time during meeting days to invest in the District?



Commissioner Hammond's FY24 Proposals

\$???K	FEMA & Insurance	Possible Expense items	\$ TBD
\$ 105K	Additional if 3.15 Mills		
\$ 838K	Ad Valorem Taxes (Rollback)	Budgeted Items	\$ 1.168 M
\$ 447K	Special Assessment		
\$ 567K	Beginning Reserve	Minimum Reserve Amount	\$ TBD

"Possible" expenses not in budget:

1. Legal fees and damages associated with law suites
2. Boat/Boat Replacement
3. FEMA and/or Insurance related
 - Replace older (Damaged) Fire engine
 - New Roof for Main Building
 - New windows
 - Back staircase
4. MISC:
 - Replace expired Air masks
 - Garage door openers for pole barn

What is the Minimum Reserve Amount?

How much should we forecast for "possible" expenses?

>>> Set final Mill Rate



Commissioner Rosen's FY24 Proposals

No Response to the Questions from Last Month

21 July meeting had 2 questions:

- What were Treasurer Recommendations? A: Approving Tentative Max Millage at 3.75 mils and setting the Special Assessment amount between \$0 and \$200,000 (not the maximum)
- Why

Votes:

- Voted for 3.75 mils as the Tentative Millage Rate (failed 4-1); required unanimous vote to approve
- Voted against 3.2 mils as the Tentative Millage Rate (failed 2-3)
- Voted against imposing the full Special Assessment of \$447,400 (passed 4-1)
- Voted for 3.15 mils as the Tentative Millage Rate (passed 4-1)

His proposed changes for today's discussions were **unknown** at the time this presentation was finalized and posted to the District's website but he:

- ✓ **DID** meet with Chief Cottrell about his concerns and questions repeatedly during the last 2-1/2 weeks
- ✓ **DIDN'T** express any concerns or propose any changes to Chief Cottrell



So What Does The Board Actually Approve

Q: Does the Board actually approve and/or limit expenditures in specific spending categories?

A: For the last 5 years, the board majorities haven't given any indication that they care about the actual spending levels or amounts; there are many examples like these three:

- Failed to approve ANY spending for the new Garage in FY22 until the July 2022 budget that **approved \$160,000**; the spending now **totals over \$225,000 and rising** with expected additional FY23 and future FY24 payments (and no approved budget in FY23 by the last board)
- Failed to manage or control post-IAN overtime Martin paid to himself (overall Pay & Benefits 2 months after IAN was 4 months of budgeted spending in only 2 months)
- The District completed **FY22 UNDER BUDGET**, according to Byrnes; but that was **after adding \$180,000** to ratify new & previously unapproved spending in July 2022 by [Resolution 2022-006](#)

Q: What does the Board actually approve with Resolutions?

- In July, the Board approved the Tentative Millage rate (can only be lowered during the September budget hearings); set at **3.15 mils** that will generate up to **\$943,325** if it remains the final millage rate
- In August, the Board will approve the Special Assessment Roll; tentatively assessed for **\$466,042**
- In September, the Board sets the Preliminary and Final Millage rate at the 1st and 2nd hearings
- The September resolutions don't include individual spending lines, categories, or funds; it approves a bottom line figure (that includes the projected ending reserves)



What do Budget Resolutions Look Like

NONE of these resolutions (except the budget amendment that obviously wasn't a limit on spending) have anything except the bottom line numbers for taxes & other revenues (that includes the estimated ending cash reserves for that budget year) and spending

- ❑ July 2022 Budget Amendment at <https://www.uppercaptivafire.org/wp-content/uploads/2022/07/Resolution-2022-006-Signed.pdf> that ratified \$180,000 in new spending (adding the new garage at **\$160,000** apparently “**forgotten**” that year, with total spending to date **over \$225,000**)
- ❑ Aug 2022 Special Assessment Roll at <https://www.uppercaptivafire.org/wp-content/uploads/2022/08/Resolution-2022-007-Adopting-Year-9-FY-2023-Special-Assessment-Signed.pdf>
- ❑ 1st Budget Hearing Sep 2022 at <https://www.uppercaptivafire.org/wp-content/uploads/2022/09/Resolution-2022-008-Signed.pdf> and <https://www.uppercaptivafire.org/wp-content/uploads/2022/09/Resolution-2022-009-Signed.pdf>
- ❑ 2nd Budget Hearing Sep 2022 at <https://www.uppercaptivafire.org/wp-content/uploads/2023/07/Resolution-2022-010-Signed.pdf> and <https://www.uppercaptivafire.org/wp-content/uploads/2023/07/Resolution-2022-011-Signed.pdf>
- ❑ Jul 2023 Tentative Millage Rate at <https://www.uppercaptivafire.org/wp-content/uploads/2023/07/Resolution-2023-003-Signed.pdf>



Q: Does the Rollback Rate generate the same REVENUE (as stated in past years) or does it generate the same COST to individual taxpayers that were NOT impacted by IAN valuation changes?
A: Fry says “Same COST to unimpacted taxpayers!”

FY 2022-23 Tentative Budget

- The Rolled-back rate is **2.8177** mills
 - This rate is equivalent to **NO TAX INCREASE**
 - Because it produces the same amount of ad valorem tax revenue as was received in the prior year (FY 2022), calculated as follows:

<u>Property Values (*)</u>	<u>x</u>	<u>Mill Rate</u>	<u>=</u>	<u>Gross Revenue</u>
FY 22: \$240,319,891	x	3.5000	=	\$841,120
FY 23: \$298,511,430	x	2.8177	=	\$841,116

(*) Note: Property Values went up from FY 22 to FY 23 by 24.21% and \$5,007,778 in new construction was added to the tax rolls

<https://www.uppercaptivafire.org/wp-content/uploads/2022/09/9-10-22-Tentative-FY-2023-Budget-Presentation.pdf>



FY24 Ad Valorem Revenue Examples

2.8007 mils is the Roll-Back Rate

- This rate is equivalent to NO TAX INCREASE for the **Individual unaffected** Taxpayer (**NOT the rate that generates the same tax revenue, as we've been told in the past**)
- Various millage rates produce different ad valorem revenues
- Maximum millage rate for FY24 is now 3.15 mils (tentative rate approved at 21 July board meeting); rate can decrease but not increase in September

	<u>Property Values (*)</u>	x	<u>Millage Rate</u>	=	<u>Gross Revenue</u>
FY23 Approved	\$303,519,208	x	3.1000	=	\$940,910
FY24 Millage Examples					
FY24 Roll-Back	\$299,468,306	x	2.8007	=	\$838,721
FY24 Maximum Revenue	\$299,468,306	x	3.1500	=	\$943,325

(*) Note: Property Values went DOWN from FY23 to FY24 over \$4 Million (1.3 %) due to IAN



Ad Valorem Minimum Commissioner Votes

According to Florida Department of Revenue TRIM DR-420 Forms

13.	Majority vote maximum millage rate allowed (Line 11 multiplied by Line 12)	13.	3.1314
14.	Two-thirds vote maximum millage rate allowed (multiply Line 13 by 1.10) \$ per \$1,000	14.	3.4445
15.	Current year proposed millage rate	15.	3.1500
16.	Minimum vote required to levy proposed millage: (Check one)	16.	
	<input type="radio"/> Majority vote of the governing body: Check here, if Line 15 is less than or equal to Line 13. The maximum millage rate is equal to the majority vote maximum rate. Enter Line 13 on Line 17 <input checked="" type="radio"/> Two-thirds vote of governing body: Check here if Line 15 is less than or equal to Line 14, but greater than Line 13. The maximum millage rate is equal the Proposed rate. Enter Line 15 on Line 17 <input type="radio"/> Unanimous vote of the governing body, or 3/4 vote if nine members or more: Check here if Line 15 is greater than Line 14. The maximum millage rate is equal to the Proposed rate. Enter Line 15 on Line 17 <input type="radio"/> Referendum: The maximum millage rate is equal to the Proposed rate. Enter Line 15 on Line 17		

Q: Does the approved millage rate require different Commissioner vote numbers, requiring Unanimous and 66% (4/5) Minimum Requirements, if above a set number?

A: Fry says “Yes but since you didn’t believe me, email TAXROLL@leegov.com and ask the question for confirmation.”



FY 2022-23 Tentative Budget

• WHERE THE MONEY COMES FROM:

Adopted Resolution 2022-011

NOW, THEREFORE, BE IT RESOLVED, by the Upper Captiva Fire Protection and Rescue Service District of Lee County, Florida, that:

- The Fiscal Year 2022-23 FINAL Budget in the amount of \$ 1,794,265 is adopted.

[Click here to see it yourself](#)

	GENERAL and SPECIAL ASSESSMENT FUNDS			
	FY 2021-22 as Amended	FY 2022-23 Tentative	Increase (Decrease)	Percent Change
REVENUES				
Taxes				
Ad Valorem Taxes (net)	\$ 812,409	\$ 907,978	\$ 95,568	11.76%
Assessments Non-ad valorem (net)	447,400	447,400	-	0.00%
Charges for Services	1,800	2,000	200	11.11%
Miscellaneous	41,900	22,800	(19,100)	-45.58%
Other Sources	284,000	-	(284,000)	-100.00%
Total Revenues	\$ 1,587,509	\$ 1,380,178	\$ (207,332)	-13.06%
FUND BALANCES/RESERVES-Beginning	597,165	414,087	(183,078)	-30.66%
TOTAL SOURCES OF FUNDS	\$ 2,184,674	\$ 1,794,265	\$ (390,410)	-17.87%

This is what was approved last year



What are the Differences in The Bottom Lines

GENERAL and SPECIAL ASSESSMENT FUNDS

	FY24 Proposed 22 July 2023	FY24 Add \$150,000 Pay & Benefits	FY24 Add \$50,000 Capital	FY24 Do Both
SOURCES OF FUNDS				
REVENUES				
Taxes				
Ad Valorem Taxes (net) at 3.15 Mils	\$915,025	\$915,025	\$915,025	\$915,025
Assessments Non-ad valorem (net)	\$447,400	\$447,400	\$447,400	\$447,400
Miscellaneous	\$87,000	\$87,000	\$87,000	\$87,000
Total Revenues	\$1,449,425	\$1,449,425	\$1,449,425	\$1,449,425
FUND BALANCES/RESERVES-Beginning	438,712	438,712	438,712	438,712
TOTAL SOURCES OF FUNDS	<u>\$1,888,137</u>	<u>\$1,888,137</u>	<u>\$1,888,137</u>	<u>\$1,888,137</u>

Can anyone identify what the difference is in the budgeted SOURCES OF FUNDS?

HINT: There isn't any difference in REVENUES ANYWHERE on this slide



Adopted Resolution 2022-011

NOW, THEREFORE, BE IT RESOLVED, by the Upper Captiva Fire Protection and Rescue Service District of Lee County, Florida, that:

- The Fiscal Year 2022-23 FINAL Budget in the amount of \$ 1,794,265 is adopted.

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FY 2022-23 Tentative Budget

• WHERE THE MONEY GOES:

	GENERAL and SPECIAL ASSESSMENT FUNDS			
	FY 2021-22 as Amended	FY 2022-23 Tentative	Increase (Decrease)	Percent Change
USES OF FUNDS				
EXPENDITURES				
Public Safety				
Personal Services	\$ 918,163	\$ 909,480	\$ (8,683)	-0.95%
Operating Expenses	390,903	393,398	2,495	0.64%
Capital Outlay	453,405	30,000	(423,405)	-93.38%
Debt Service	22,675	22,675	-	0.00%
Total Expenditures	\$ 1,785,146	\$ 1,355,553	\$ (429,593)	-24.06%
FUND BALANCES/RESERVES-Ending	399,528	438,712	39,184	9.81%
TOTAL USES OF FUNDS	\$ 2,184,674	\$ 1,794,265	\$ (390,409)	-17.87%

This is what was approved last year



What are the Differences in The Bottom Lines

GENERAL and SPECIAL ASSESSMENT FUNDS

	FY24 Proposed 22 July 2023	FY24 Add \$150,000 Pay & Benefits	FY24 Add \$50,000 Capital	FY24 Do Both
USES OF FUNDS				
EXPENDITURES				
Public Safety				
Personal Services	\$843,671	\$993,671	\$843,671	\$993,671
Operating Expenses	\$302,355	\$302,355	\$302,355	\$302,355
Capital Outlay	\$0	\$0	\$50,000	\$50,000
Debt Service	\$22,675	\$22,675	\$22,675	\$22,675
Total Expenditures	\$1,168,701	\$1,318,701	\$1,218,701	\$1,368,701
FUND BALANCES/RESERVES-Ending	\$719,436	\$569,436	\$669,436	\$519,436
TOTAL USES OF FUNDS	\$1,888,137	\$1,888,137	\$1,888,137	\$1,888,137

Can anyone identify what the difference is in the budgeted **TOTAL USES OF FUNDS**?

HINT: There isn't any difference in the **BOTTOM LINE TOTALS**, just in the lines above it (and **RESERVES/Ending** is **ALWAYS** the adjustment line)



Proposed Operating Budget for FY24

Revenues at 3.15 mils

Costs (Before Commissioner Adds)

	General Fund		Special Assessment	
	Approved FY23 Budget	Proposed FY24 Budget	Approved FY23 Budget	Proposed FY24 Budget
Revenue				
311.0 TAX REVENUE	\$940,910	\$943,325		
311.9 TAXES-DISCOUNTS TAKEN	(\$32,932)	(\$28,300)		
325.0 SPECIAL ASSESSMENTS			\$466,042	\$466,042
325.1 SA-DISCOUNTS TAKEN			(\$18,642)	(\$18,642)
361.1 INTEREST EARNINGS	\$2,800	\$15,000		
364.0 PROCEEDS ON SALE OF ASSETS	\$0			
364.9 INSURANCE PROCEEDS	\$0			
366.0 CONTRIBUTIONS-Miscellaneous	\$0	\$50,000		
366.2 CONTRIBUTIONS-Fun Run	\$15,000	\$15,000		
366.7 TIPS Grant-Preferred Gov't Ins	\$5,000	\$5,000		
369.1 REFUND OF PREVIOUS YR'S EXPENDITURES	\$0	\$0		
369.5 SALE OF T-SHIRTS	\$2,000	\$2,000		
Total Revenue	\$932,778	\$1,002,025	\$447,400	\$447,400

	General		Special	
	Approved FY23 Budget	Proposed FY24 Budget	Approved FY23 Budget	Proposed FY24 Budget
Expenditures				
Salaries & Fringe Benefits				
522-120 SALARIES & WAGES	\$437,592	\$398,128	\$343,837	\$350,246
522-210 PAYROLL TAXES PAID	\$33,476	\$30,457	\$26,304	\$26,794
522-220 RETIREMENT CONTRIBUTION	\$10,479	\$6,240		
522-230 HEALTH.LIFE & DENT INS	\$26,856	\$0		
522-231 DISABILITY INSURANCE	\$936	\$0		
522-240 WORKERS' COMP	\$15,000	\$16,920	\$15,000	\$14,885
Sub-total Salaries & Fringe Benefits	\$524,339	\$451,746	\$385,141	\$391,925
Sub-total Operating Expenses	\$353,878	\$265,650	\$65,220	\$31,705
Sub-total Capital Outlay	\$30,000	\$0		
Sub-total Debt Service	\$22,675.00	\$22,675		
Total Expenditures	\$930,892	\$740,071	\$450,361	\$423,630

NEW Maximum (NOW) 3.15 millage rate (can only go down in September, not up) and \$466,042 Special Assessment on the Revenue side:

- Revenue numbers now total \$1,449,425 that may be adjusted after majority votes are recorded at 2d Budget Hearing in September
- Proposed spending now total \$1,163,701 (potentially increasing reserves by over \$415,000 before capital ID'd)



Possible Pay & Benefits Increases for FY24

Proposed Changes

Pay and Fringe Benefits Budget Baseline Worksheet for FY24 (no Full-Time/On-Island Chief)													
General Fund	14 Shifts/Week	FY23 Hourly Rate	CY24 Proposed Hourly Rate	Annual Pay Rate	Holiday Pay (12 Hrs x 4 Days)	Housing	PTO	FICA (7.65%)	W/C (4.25%)	Health, Dental, Vision, and Disability	Retirement Contribution	Subtotal Pay & Ben COSTS	
Payments To Chief Cottrell (Hourly)	2.00	\$25.00	\$25.00	\$62,400	\$1,200	\$0					\$6,240	\$77,408	
Payments FOR Chief Cottrell						\$0	\$0	\$4,865	\$2,703	\$0	\$0		
Payments To Achief Tracy (Hourly)	1.75	\$21.44	\$25.00	\$54,598		\$0	\$0	\$4,177	\$2,320	\$0	\$0	\$0	\$61,095
Payments FOR Achief Tracy Dchief						\$0	\$0	\$3,425	\$1,903	\$0	\$0	\$0	\$50,098
Payments To Dchief EMS Trujillo (Hourly)	1.50	\$23.39	\$24.09	\$44,771								\$0	\$58,448
Payments FOR Dchief EMS Trujillo								\$3,996	\$2,220	\$0	\$0	\$0	\$58,448
Payments To Dchief Fire Doerr (Hourly)	1.75	\$23.39	\$24.09	\$52,232							\$0	\$58,448	
Payments FOR Dchief Fire Doerr											\$0	\$58,448	
Officers	7.00	\$21.44	\$22.14	\$181,865				\$13,913	\$7,774			\$203,552	
Holiday Pay (for Part-Time Only)		\$21.44	\$22.14		\$1,063			\$81				\$1,144	
Without Raise					\$383,451	\$0	\$29,334	\$16,297	\$0	\$0	\$6,240	\$435,322	
With Raise 3 Jan 2024					\$398,128	\$0	\$30,457	\$16,920	\$0	\$0	\$6,240	\$451,746	
Proposed Change					\$14,677		\$1,123	\$624	\$0	\$0	\$0	\$16,424	
Special Assessment	14 Shifts/Week	Current Hourly Rate	Proposed Hourly Rate	Annual Pay Rate	Holiday Pay (12 Hrs x 4 Days)			FICA (7.65%)	W/C (4.25%)			Subtotal Pay & Ben COSTS	
Paramedic	7	\$20.36	\$21.58	\$185,869	\$1,036			\$14,298	\$7,943			\$209,146	
EMT	7	\$18.32	\$18.69	\$162,444	\$897			\$12,496	\$6,942			\$182,779	
Without Raise				\$339,765				\$25,992	\$14,440			\$380,197	
With Raise 3 Jan 2024				\$350,246				\$26,794	\$14,885			\$391,925	
Proposed Change				\$10,481				\$802	\$445			\$11,728	
Grand Total Pay & Benefits (No Raise)					\$723,216			\$55,326	\$30,737	\$0	\$6,240	\$815,519	
Grand Total Pay & Benefits (With Raise)					\$748,374			\$57,251	\$31,806	\$0	\$6,240	\$843,671	

- No hourly increase for Chief Cottrell but proposes a new retirement contribution (\$240/Pay Period)
- Add a new Assistant Chief Hourly Rate Equal to Chief's Rate (but no retirement contribution)
- Increase Division Chiefs by \$0.70
- Increase Officers by \$0.70
- Increase Paramedic by \$1.22
- Increase EMT by \$0.37
- Proposed Effective **3 Jan 2024** (Start of First Pay Period in CY24)
- Key proposal is to dramatically increase the Paramedic hourly rate
 - ✓ Increases the gap between EMT and Paramedic from \$2.04 to \$2.89
 - ✓ New incentive for additional paramedic staff



Key Points in FY24 Budget Proposal

**Most Lines Proposed at Same Level as FY23
(Approved by Last Board in September 2022)**

Proposed Major Changes from FY23

Decreases:

- ✓ Pay & Benefits (no bills for medical & disability insurance, even after proposing an hourly pay raise)
- ✓ Legal and Bookkeeping (shouldn't guess on costs for lawsuit or future contracts)
- ✓ Rentals & Leases (one boat slip, not two, what we have now and have had for 10 months)
- ✓ Fuel (one boat, not two, what we have now and have had for 10 months)
- ✓ Personal Protective Equipment (PPE or Bunker Gear), based on approved July purchases (3+ months early)
- ✓ Consolidates District Software into new GLAC, moving budgets from Licenses & Fees, Repairs & Maintenance, Office Supplies, and Subscriptions

Decide at **THIS meeting on path forward for hiring a Full-Time Chief**

Defer discussions and decisions on Capital Purchases from September 2023 to December 2023:

- ✓ Historically, District doesn't purchase Capital Items until the 2d Quarter each year (after tax revenues start in late November/mid-December)
- ✓ Provides new chief(s) time to evaluate roles & missions, as well as type & age of existing equipment
- ✓ Funded by Budget Amendment **when approved** (either from Reserves, Sales Proceeds, Insurance/FEMA Proceeds, or Donations)



Recommendations for 9 September Budget Hearing

- **With the Special Assessment approved for \$447,400 (net), recommend reducing the millage rate to either:**
 1. 2.5000 Mills which is a **10.7% Tax Decrease** (eliminates the FY23 Tax Increase)
 - ✓ Generates \$726,000 in ad valorem revenue for total tax revenues of \$1.174 million (our proposed spending)
 - ✓ Generates \$230,000 in additional reserves (estimated ending reserves of \$670,000)
 - ✓ Easily funds currently unknown Capital and Full-Time Chief Costs out of the reserves
 2. The Rollback Rate of 2.8007 Mills (**NO Tax Decrease**)
 - ✓ Generates \$813,559 in ad valorem revenue for total tax revenues of \$1.261 million
 - ✓ Generates \$315,500 in additional reserves (estimated ending reserves of \$754,000)
 - ✓ Easily funds currently unknown Capital and Full-Time Chief Costs out of the reserves
- **Schedule 2d Budget Hearing on either 23 September 2023 or 30 September 2023 at 10AM**
- **Others from Commissioners?**